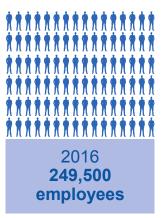


TOUGHBOOK, TOUGHPAD AND PANASONIC



- Panasonic produces more than 15,000 electronic products worldwide for multiple customer needs.
- Consolidated net sales of 7,55 trillion yen for the year ended March 31, 2016.
- Third-biggest publicly traded employer in Japan*.
- Holder of 100,632 global patents.
- Established in 1918, grown from just 3 to 249,500 employees.





*Bloomberg data

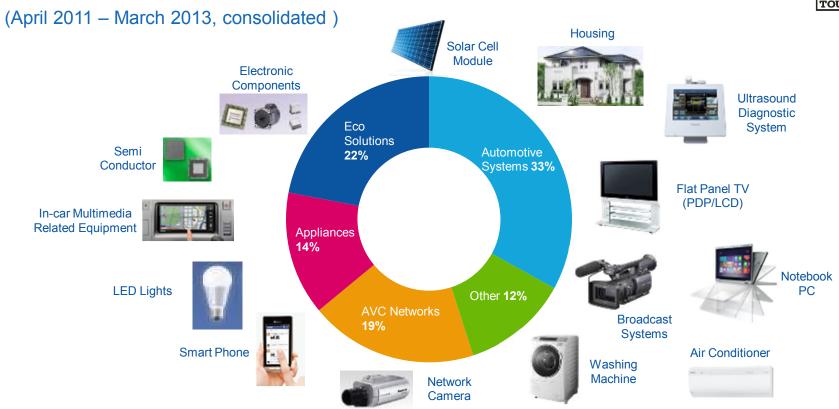
Panasonic Business

TOUGHBOOK

TOUGHPAD

SALES BY BUSINESS SEGMENT





Panasonic BUSINESS

TOUGHBOOK

TOUGHPAD

TOUGHBOOK AND TOUGHPAD RUGGED HISTORY



First mover		Innovation leadership		Executive Toughbook	Specialised products	Launch of Toughpad	
1987	1996	2002	2003	2007	2008	2012/2013	2016
Gaining valuable experience from the development of one of the most robust mobile computers of its time – e.g. in using carbon fibre for notebook cases.	First and only computer manufacturer to enter the very special market segment of ruggedised notebooks.	First and only wearable-solution – this wireless display can interface with any WLAN-equipped Toughbook model.	First robust notebook on the market with pivotal touch screen which transforms it into a tablet PC in no time at all.	Offering the best possible balance of long battery life, reduced weight and robustness.	Introducing specialised ruggedised UMPC for field application and santizable MCA for healthcare market.	Expanding Toughbook portfolio by introducing new product category of Toughpad. FZ-A1	CF-20 World's first detachable 2016
NIXDORF COMPUTER Nixdorf FT-2	CF-25	CF-VDW07	CF-18	CF-W5	CF-U1 UMPC UMPC CF-H1 MCA	FZ-G1 UT-MB5 JT-B1	CF-20

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CUSTOMER-INSPIRED INNOVATION



TOUGHBOOK **CF-41** CF-25 **CF-27** CF-28 **CF-29 CF-31 CF-30** 2001 2004 1994 1996 1999 2007 2010 MOD MIL Spec Police forces MOD Concealed British Gas mode British Gas WWAN Backlit KBD VOLVO Non Touch Integrated Rugged Model CD drive Bluetooth For the at&t road ahead World 1st World 1st IP54 All products are developed ISDN Model based on customer insight - Telekom Kill BIOS and opinion SCR Panasonic Business TOUGHBOOK TOUGHPAD

PANASONIC'S SEVEN KEY TECHNOLOGIES



Every Toughbook and Toughpad is designed, developed and manufactured in-house to deliver the seven key technologies of Panasonic – fulfilling all requirements in a single unit.



Screen Visibility



Security



Connectivity



Ruggedness



Long Battery Life



Lightweight



Thermal Management

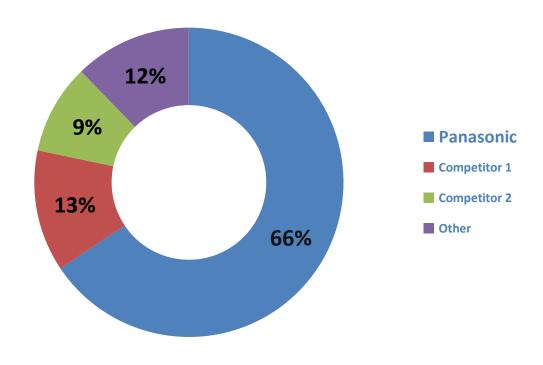




MARKET SHARE NOTEBOOK: CY2015 EMEA



Durable and Rugged Notebook/Convertible Notebook Computers



Source: VDC, 2016 Enterprise & Government Mobility Solutions (Revenue in US\$)



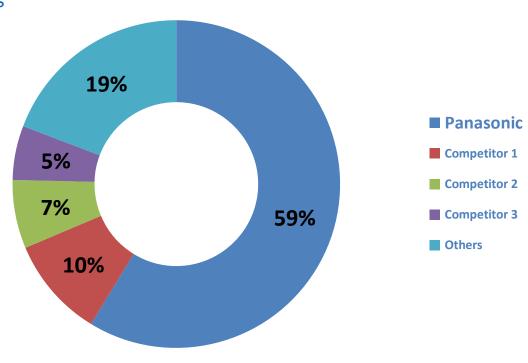




MARKET SHARE TABLET: CY2015 EMEA



Slate/Tablet Computers



Source: VDC, 2016 Enterprise & Government Mobility Solutions (Revenue in US\$)



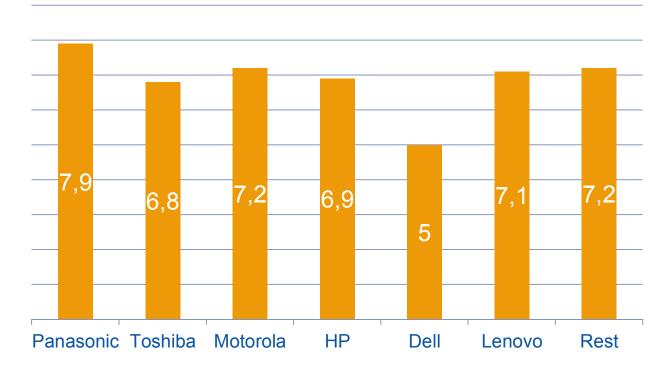




OVERALL CUSTOMER SATISFACTION – 2015 VDC RESEARCH



- Overall customer satisfaction is high with an average score of 7.9 on a 0-10 scale
- Panasonic outperforms all competitors on this metric



Source: VDC, 2015 Enterprise & Government Mobility Solutions (Revenue in US\$)



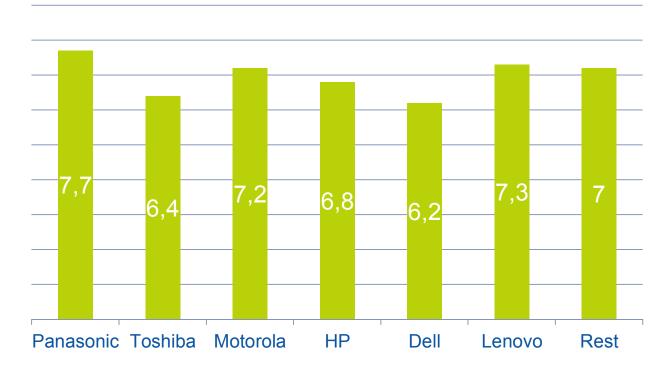




LIKELIHOOD OF REPEAT PURCHASE - 2015 VDC RESEARCH



- Likelihood of repeat purchase is also high with an average score of 7.7 on a 0-10 scale
- Panasonic, again, outperforms on this metric



Source: VDC, 2015 Enterprise & Government Mobility Solutions (Revenue in US\$)







OUR CUSTOMERS AROUND THE WORLD

































































































RWE







GLOBAL TOUGHBOOK PRESENCE – Telecoms



Used by the major players in all key markets:

• 6 out of 10 of the world's largest telecoms companies use Toughbook

Utili	ty Global		34 3
Rank	Company	Market Value (US\$)	Toughbook usage
1.	China Mobile	271,5 B	TOUGHBOOK
2.	Verizon	202,5 B	TOUGHBOOK
3.	T&TA	173 B	TOUGHBOOK
4.	> Vodafone Group	88 B	
5.	NTT	71,5 B	TOUGHBOOK
6.	Softbank	70,3 B	
7.	Deutsche Telekom	85 B	TOUGHBOOK
8.	Telefonica	72,3 B	
<u>.</u>	America Movil	74,5 B	
10.	China Telecom	53,9 B	TOUGHBOOK

Source: Forbes.com Global 2015.







GLOBAL TOUGHBOOK PRESENCE – Utility



Used by the major players in all key markets:

- 6 out of 10 of the world's largest telecoms companies use Toughbook
- 10 out of 10 of the world's largest utilities companies use Toughbook

Utility Global				
Rank	Company	Market Value (US\$)	Toughbook usage	
1.	E.on	30,3 B	TOUGHBOOK	
2.	Suez	49,5 B	TOUGHBOOK	
3.	ENEL	44,6 B	TOUGHBOOK	
4.	EDF	46,3 B	TOUGHBOOK	
5.	RWE	16 B	TOUGHBOOK	
6.	Tokyo Electric Power	6,2 B	TOUGHBOOK	
7.	Iberdola	42,3 B	TOUGHBOOK	
8.	Centrica Group	18,8 B	TOUGHBOOK	
9.	Mansai Electric Power	8,9 B	TOUGHBOOK	
10.	Chubu Electric Power	9,1 B	TOUGHBOOK	

Source: Forbes.com Global 2015.







GLOBAL TOUGHBOOK PRESENCE – Automotive



Used by the major players in all key markets:

- 6 out of 10 of the world's largest telecoms companies use Toughbook
- 10 out of 10 of the world's largest utilities companies use Toughbook
- 9 out of 10 of the world's largest automotive companies use Toughbook

Automotive Global					
Rank	Company		Market Value (US\$)	Toughbook usage	
1.		Volkswagen	126 B	TOUGHBOOK	
2.	•	Toyota	239 B	TOUGHBOOK	
3.		GM	59 B	TOUGHBOOK	
4.		Daimler	103,3 B	TOUGHBOOK	
5.		Ford	63,6 B	TOUGHBOOK	
6.	•	Nissan	45,9 B	TOUGHBOOK	
7.		BMW	81,4 B	TOUGHBOOK	
8.	•	Honda	61,4 B	TOUGHBOOK	
9.		Hyundai	32,9 B	TOUGHBOOK	
10.	* 3	SAIC Motor	47,1 B		

Source: Forbes.com Global 2015.

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